



OXFORDSHIRE HEALTH AND SOCIAL CARE TRANSFORMATION BOARD AND TRANSFORMATION PROGRAMME

BRIEFING NOTE

System leaders from across health and social care in Oxfordshire – including Chief executives and directors from Oxfordshire County Council, Oxfordshire Clinical Commissioning Group, Oxford University Hospitals, Oxford Health, South Central Ambulance Service and GP federations - have recently formed a system-wide Transformation Board to develop and co-ordinate a joint response to the widely recognised challenges in Oxfordshire.

One of the key challenges for Oxfordshire is the rising demand from a growing, ageing population (with the number of over-85s in the county expected to rise from around 15,000 to around 24,000 between 2011 and 2026). This coincides with significant funding constraints on the public sector commissioners and providers of health and social care services, as we play our part in deficit reduction.

The scope of the Transformation Board's work includes strategic change programmes in:

- Primary and community care
- Urgent and emergency care
- Older people
- Mental health
- Elective (planned) care
- Maternity services
- Children services
- Public health/prevention
- Supporting functions (e.g. IT, workforce)



As the Board is not an executive body, it will look to work through the existing structures in the county, e.g. the boards of individual organisations, the Health and Wellbeing Board and Oxfordshire Joint Health Overview and Scrutiny Committee.

The Transformation Board is working closely with the Oliver Wyman consultancy, who have considerable experience in developing new models of care nationally and internationally, and whose thinking helped shape the NHS England's 5 Year Forward View – now an accepted 'plan' for the NHS.

The Board is in the process of building an evidence base and articulating a joint ambition for the future. Comprehensive 'models of care' will be developed in consultation with stakeholders over the coming months. This will build on existing initiatives such as the Prime Minister's Challenge Fund to deliver primary care through modern channels; a range of integrated care teams to support people with complex needs; and Emergency Multidisciplinary Units (EMUs) across the county to assess and treat patients closer to home; as well as Older People and Mental Health Outcome Based Commissioning.

The Board will also be reviewing the role and services provided by current community hospitals across Oxfordshire, and in particular how they support an ambulatory model of care. This model of care builds on the shift in Oxfordshire towards ambulatory care that has already been made with the introduction of the Emergency Multidisciplinary Units (EMUs) in Abingdon and Witney. These Units are supported by GPs, community services and hospital specialist teams who work together to best meet the needs of patients by providing care in or close to their home, wherever possible. This strand of work includes an assessment of healthcare provision delivered by local hospitals across the County.

Our plans for the near future include working with stakeholders across the system to develop and test future health and social care models (summer – autumn 2015), followed by pre-consultation engagement and a more formal consultation process with stakeholders on proposed changes (winter 2015/16). Following the consultation, we would be aiming to make decisions about future ways of delivering social care and health in Oxfordshire around March 2016.

For more information please contact Stuart Bell CBE, Chief Executive, Oxford Health NHS Foundation Trust Board; Chair, health and social care system Transformation Board, 01865 902769 Stuart.Bell@oxfordhealth.nhs.uk