

TRANSFORMATION BOARD

26 JANUARY 2016

TRANSFORMATION PROGRAMME WORKSTREAMS: SENIOR RESPONSIBLE OWNERS (SROS), OUTPUTS, TIMESCALES AND THE CURRENT STATUS

BACKGROUND AND PURPOSE

1. At its December meeting, the Transformation Board agreed a number of workstreams and tasked the Programme Director with defining their outputs. The Board also asked partner organisations to nominate representatives for the workstreams.
2. Subsequently, the CCG tasked the Commissioning Support Unit (CSU) with undertaking a stock take of the Transformation Board and the system's readiness for consultation.
3. Also, the NHS England's planning guidance have clarified expectations with regard to the 5-Year Sustainability and Transformation Plan and the system leaders agreed to progress the development of the STP as part of the Transformation Programme.
4. The purpose of this paper is to defining their outputs of the workstreams; identify/propose SROs and highlight the current status, identifying gaps.
5. The paper does not intend to anticipate the findings of the CSU review reporting next month; rather, it points to obvious gaps so that the Board can confirm roles and responsibilities and commission and resource further workstreams, to ensure timely delivery of the programme.

CURRENT STATUS

6. As the Board will recognise, there are system-wide work programmes supporting several pillars of the Transformation Programme. In other areas, there are pockets of work, but they have not been formally agreed by the Transformation Board.
7. Table 1, overleaf, gives an overview of the main workstreams. Appendix 1 has further detail on the status of the workstreams and supporting work.

Table 1 Overview of the Transformation Programme workstreams

| Workstream | Status | Terms of Reference (ToR) agreed | SRO appointed | Comments |
|------------------------------|---|--|----------------------------|---|
| Primary and community care | Pockets of work in localities. No overall vision/ system-wide programme of work | Proposals for individual pieces of work. No overall ToR to set expectations/ frame the discussions | Per individual initiatives | Need to confirm SRO(s); agree scope and ToR |
| Urgent and emergency care | Range of initiatives. Model/ system-wide programme of work yet to be developed | No | No | Need to appoint SRO; agree scope and ToR |
| Older people integrated care | Older People OBC work on hold | Through OBC contract negotiations | ? | Work to progress |
| Elective (planned) care | Range of initiatives; consensus on priorities emerging through the Joint QIPP Steering Group. No overall vision programme system-wide programme of work | No | Diane Hedges (assumed) | Need to appoint SRO; agree scope and ToR Planned Care to be discussed at February Transformation Board |

| Workstream | Status | Terms of Reference (ToR) agreed | SRO appointed | Comments |
|---------------------------|--|--|------------------------------|--|
| Maternity services | Initial review scoping meeting took place in December; project plan expected in February Links to Horton review | No | No | Horton review proposal on the agenda Need to appoint SRO; agree scope and ToR |
| Children services | Pockets of work in localities. No overall vision/ programme system-wide programme of work | No | No | Need to appoint SRO; agree scope and ToR |
| Mental health | OBC contract signed; in implementation | Yes, contract | Eddie McLaughlin (assumed) | Need to confirm SRO |
| Public health/ prevention | Pockets of work. No overall system-wide programme of work | No | Jonathan McWilliam (assumed) | Need to confirm SRO; agree scope and ToR |
| Learning Disabilities | Various workstreams | No | Eddie McLaughlin (assumed) | Need to appoint SRO; agree scope and ToR |

| Workstream | Status | Terms of Reference (ToR) agreed | SRO appointed | Comments |
|-------------------|--|--|-----------------------|---|
| IM&T | AHSN advising on the strategic roadmap. Working meeting scheduled for 9 th February | No | Yes, Stuart Bell | Need to agree scope and ToR |
| Workforce | Workstream discussed at December Transformation Board | Yes, draft to be signed-off | Yes, Mark Power | ToR on the agenda |
| Estates | Workstream discussed at December Transformation Board | | Yes, Gareth Kenworthy | ToR to be agreed at February Transformation Board |

RECOMMENDATIONS

8. Transformation Board is asked to:

- Note the current status of the workstreams;
- Confirm and appoint workstream SROs;
- Agree to commission and resource further workstreams to ensure delivery of the programme;
- Agree to introduce formal programme management arrangements for the workstreams (plans, monthly status reporting, risk management etc.)

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