
MINUTES:

TITLE: Oxfordshire Transformation Board

Held on 19 December 2017 1630-1830 Conference Room B, Jubilee House

Present:

- David Smith, Chair, (DS)
- Kiren Collison, OCCG Clinical Chair, (KC)
- Simon Angelides, Programme Director (SA)
- Andrew Burnett (ABu), Clinical Working Group Chair
- Dr Jonathan McWilliam (JMcW)
- Catherine Mountford (CM)
- Diane Hedges (DH)
- Peter Clark (PC)
- Chandi Ratnatunga (CR)
- Helen van Oss (HvO)
- Rosalind Pearce (RP)
- Ben Riley (BR)
- Martyn Ward (MW)

Attending:

- Libby Furness (LF)

Apologies:

- Stuart Bell (SB)
- Kate Terroni (KT)
- John Black (JB)
- Ali Loftus-Hills (ALH)
- Mark Hancock (MH)
- Tony Berendt (TB)
- Lucy Butler (LB)
- Andrew Elphick (AE)
- Paul Roblin (PR)
- Cllr Lawrie Stratford (LS)
- Bruno Holthof (BH)
- Cllr Ian Hudspeth (IH)
- Will Hancock (WH)

1.	<p>Chair’s Introduction and Quoracy/Declarations of Interest</p> <p>DS chaired the meeting and welcomed KC as the new Clinical Chair of OCCG.</p> <p>The Board noted that this was DS last meeting and that Louise Patten was joining OCCG as interim CEO for a 12 month period in January 2018.</p> <p>The meeting was quorate.</p>	
2.	<p>Previous Minutes</p> <p>The minutes were agreed as correct.</p>	
3.	<p>System Change Workshop – Next Steps</p> <p>CM introduced the paper that brings together feedback and learning from the Systems Change Workshop, CQC Systems Leadership visit and the Phase One Cherwell Judicial Review.</p> <p>The paper makes the case that taken together the feedback presents the opportunity for the system to pause and think about how we work together on both on day to day problems as well as on transformation of health and social care.</p> <p>The paper recommended that we think about improving or transforming care over a 15 to 20 year period, that we review our approach and begin to think in terms of re-design of pathways rather than services. That there is no defined start and finish for the programme and that we build in greater levels of engagement throughout the programme implementing small scale change whilst identifying and consulting on major areas of change.</p> <p>There was support for greater levels of involvement, engagement and co-production as we develop the pathways mirrored by continual communication of where we are and what we are doing to keep people on the journey with us.</p> <p>Transformation Board members agreed that by taking a pathway approach we will be better able to identify those changes that require significant change and will need to be consulted on. It was agreed that a matrix approach based on a new set of pathways and the ability to show how that will be delivered at different levels from self-care through to 500,000 population might be a useful way to frame the way we do things in the future.</p> <p>In designing pathways of care it was recommended that we revisit the</p>	

	<p>'I' statements and build pathways with patients at the centre of our thinking.</p> <p>There Transformation Board members recognised that there are issues around governance across the system with too many points of decision making. Changes here will start with a review of the Health and Wellbeing Board and there was support for consideration of Oxfordshire developing an Integrated Care System governance approach.</p> <p>Work is going forward through the Transformation Board on the development of a Single vision</p> <p>BR felt the paper reflected the discussion in the System Change Workshop and the issues the system is struggling with. He noted that pathways would need to ensure that they included self-care and prevention.</p> <p>RP was re-assured by the suggestion of a revised approach but was concerned that we make the new pathways 'Patient Focused' and that pathways reflect how services and staff need to change to meet the needs of patients not vice versa.</p> <p>KC felt that a pathway approach would be easier to explain to the public/patients and that it offered the opportunity to join up services along the pathway.</p> <p>DS noted that we need to take account of our external boundaries and patients and services over our borders. The learning is to find a better way to manage 'outside' of Oxfordshire.</p> <p>The Board noted that this was a smarter way of working and that properly set up it will provide better results and outputs.</p> <p>DS suggested that whilst there was support for a new approach it was important to send the paper to member organisations to get a mandate to develop the new approach. It was agreed to bring the discussion back to the next meeting</p>	<p>Action: CM, JMcW</p> <p>Action: SAn, KT</p> <p>Action: CM, LF</p>
4.	<p>Programme Director Update</p> <p>Cherwell Judicial Review (JR): SAn advised that we expected a judgement in the week leading up to Christmas. We should expect an appeal from the interested parties if the JR is not successful. This could lengthen the time for resolving the issues raised in the JR. Until then all changes remain temporary.</p> <p>IRP: SAn advised that it is likely that this will be looked at after we have received the judgement on the JR.</p>	

	<p>Overarching Case for Change: The Case for Change along with the Vision and Strategic context will be able to frame the programme going forward.</p> <p>Finance Working Group Workshop: The financial, workforce, estates, travel and digital baselines were presented and discussed in a workshop on the 15th December 2017. The work within these enabling workstreams will inform the Overarching Case for Change and can support the new pathway approach.</p>	
5.	<p>AOB</p> <p>PC thanked DS for his leadership, support and work on Oxfordshire's Transformation Programme and wished him well in his retirement.</p>	

Date of Next Meeting	Time	Venue
Tuesday 20 March 2018	1630-1830	Conference Room A, Jubilee House